



New Hospital Programme (December 2025)

Latest Market Updates from the New Hospital Programme

Reflecting on this year, the amount of progress we've made is quite remarkable.

Since January, we have a realistic, fully funded 15 year programme of work. We've onboarded our Programme Delivery Partner and have built an exceptional team to deliver the programme. We've significantly advanced the Hospital 2.0 reference design and our Alliance Procurement is on track for completion early next year.

We're just getting started.

I'm looking forward to reaching further big programme milestones next year.

As you may be aware, our Chief Programme Officer, Morag Stuart is leaving the programme at the end of this month. On her behalf, I'd like to thank you all for your continued engagement and support.

With only a week to go until Christmas, I'd also like to say a big thank you. Our engagement with industry is critical to the success of the programme - and so whether you've been involved in market engagement, are bidding for or delivering work, have participated in

workshops, events, meetings or simply read this newsletter and have spread the word on NHP, the part you are playing is key.

I hope you enjoy a restful and happy break.

Richard Lennard

NHP, Executive Commercial Director

Programme Update

Hospital 2.0 Alliance Update

Our Commercial team is continuing to evaluate bids for the 6+6 year, £37bn Hospital 2.0 Alliance.

The procurement is on track with sixteen Tenderers competing for places on the Alliance framework, which is expected to be awarded early next year.

Listen to the New Hospital Programme on The Infrastructure Podcast



Earlier this week, Doug Baldock (Executive Technical Director, NHP) and Emily King (Industrialisation Lead, NHP) spoke on The Infrastructure Podcast, hosted by infrastructure journalist and commentator, Antony Oliver.

The Infrastructure Podcast is a regular series featuring conversations with some of the key leaders and influencers from across UK infrastructure sector.

Doug and Emily explained the New Hospital Programme and how it will transform the way that hospital infrastructure is delivered in the NHS. The conversation covered Hospital 2.0, our standardised, repeatable and industrialised approach to hospital design and delivery, as well as our approach to industrialisation.

You can listen to the Podcast here: <https://www.infrastructure-podcast.com/episode-143---emily-king-and-doug-baldock>

The Podcast is also available on podcast hosts: Apple, Spotify, YouTube, Google and Amazon (- search 'The Infrastructure Podcast').

Please do share the Podcast, post and comment on LinkedIn.

Past Events

10 Design Hubs Over Past 6 Months to Advance Hospital 2.0 Reference Design



On 2 December, we hosted our tenth Design Hub session since launching the Design Hub on 1 July. These sessions have been key to advancing the Hospital 2.0 reference design for the New Hospital Programme.

The Design Hub brings together the Wave 1 scheme Designers, Engineers, and Trusts teams to strengthen collaboration and ensure consistent adoption of Hospital 2.0.

Thank you to all Design Hub members for your continued openness and feedback, including your reviews of the Hospital 2.0 standardisation documents. Your contribution is helping the New Hospital Programme to transform healthcare and productivity for the NHS through innovation, standardisation and industrialisation – with patient care at the centre of our vision.

Future Events

Build UK Webinar - The New Hospital Programme: Ambitions for the Year Ahead

Build UK will be hosting a webinar in the New Year, where the NHP team will provide an overview of the programme, key achievements in 2025 and set out our ambitions for the year ahead.

The meeting will take place via Zoom on **Thursday 29 January from 9:00am - 10:30am.**

Speakers include Natalie Forrest, Chief Operating Officer, NHP (from January 2026, Chief Programme Officer); Richard Lennard, Commercial Director, NHP (from January 2026, Chief Operating Officer) and Emma Whigham, Alliance Operations Director, NHP.

If you are interested in attending, please contact info@builduk.org

Engage With Us

View our supply chain resources

Find our NHP Supplier Guide and information on recent news and presentations from events at:

www.competefor.com/nhp

Follow us on LinkedIn

To keep updated on the most recent news, articles and event information

www.linkedin.com/company/new-hospital-programme

CompeteFor

To access future NHP business opportunities, we recommend you register on CompeteFor

www.competefor.com

Register your interest

Register your interest in the programme and receiving updates by filling in our Survey

[New Hospital Programme - Supply Market Survey](#)

If you have any feedback on the Industry Bulletin or if there are any topics of interest for future bulletins, please contact our Market & Supply Chain Team at nhp.suppliers@nhs.net