



New Hospital Programme (Sept 2025)

Latest Market Updates from the New Hospital Programme

I hope you all had a relaxing and refreshing summer break!

Over the summer, I wrote an [article for Procurement Magazine](#) about how we are reshaping procurement for new hospitals. It describes how our innovative Hospital 2.0 Alliance will revolutionise NHS construction through lean principles and long-term partnerships - I hope you enjoy reading this article, and I would be delighted to hear your thoughts.

A highlight this summer for our team was definitely being shortlisted for Public Procurement Project of the Year at the 2025 Chartered Institute of Procurement & Supply (CIPS) Excellence in Procurement and Supply Awards. Our nomination – entered jointly by the Department of Health and Social Care and NHS England – recognised the innovative approach we took to appoint our Programme Delivery Partner, setting the foundations for the biggest hospital building programme in a generation.

This month has seen lots of engagement activity. Our Supply Chain Hub is gaining momentum, and we also held a roundtable discussion with regional leaders to explore how we work together to create supply chain opportunities in the UK and Ireland. You can read more about this below.

One last thing from me. If you haven't seen it already, you can see the programme brought to life in our 3 minute NHP Fly-through Video. It's an inspiring watch that makes me feel huge pride in what we are looking to achieve together.

You can watch the video here: [New Hospital Programme - Flythrough Video](#)

Richard Lennard

NHP, Executive Commercial Director

Programme Update

Hospital 2.0 Alliance Procurement Update

Our Commercial team is working hard to evaluate bids for the 6+6 year, £37bn Hospital 2.0 Alliance.

The procurement is on track with sixteen Tenderers competing for places on the Alliance framework, which is expected to be awarded early next year.

Key Construction Milestones

In the past month, we've hit some key construction milestones on NHP, including:

- The official royal opening of Midland Met by His Majesty The King [Read the full update on LinkedIn here](#)
- A major milestone for the Care Environment Development and Re-provision (CEDAR) programme as patients move into the reconfigured Bamburgh Clinic [Read the full update on LinkedIn here](#)
- Norfolk and Waveney University Hospitals Group signing an Alliance Agreement with NHP. This marked another step forward in our Project 13 based alliance delivery model being established to execute the New Hospital Programme. We're putting collaboration and partnerships at the heart of driving performance and innovation through our standard Hospital 2.0 platform approach. [Read the full update on LinkedIn here](#)

Fit for the Future: the 10 Year Health Plan for England

The Government's 10-Year Health Plan, published in July, sets a clear direction for the NHS: care closer to home, a focus on prevention, and digital by default.

The New Hospital Programme is a core enabler of this vision—providing modern infrastructure built for integrated, community-first care. Our schemes support virtual wards, shared diagnostics and outpatient services beyond hospital walls. Digital capability is designed in from the start, with a focus on prevention and health equity throughout.

Crucially, the Plan builds on the Government's recent Industrial and Infrastructure Strategies, where the NHP features prominently. This confirms a long-term commitment to healthcare investment— not as a one-off project, but as a national priority.

The NHP isn't just about new buildings. It's about reshaping how care is delivered and helping secure the future of the NHS for generations to come.

You can [read the 10 Year Health Plan](#) on GOV.UK ([an easy read version](#) is also available) and watch Jim Mackey, NHS Chief Executive Officer, talk about the 10 Year Health Plan and why it matters.

You can also [watch a short film about how we're making the NHS fit for the future.](#)

NHP Nations and Regions Engagement



On 17 September, we had a valuable discussion with Invest Northern Ireland, Enterprise Ireland, Welsh Government, British Chamber of Commerce and Federation of Small Businesses on how we can work together to create opportunities for businesses across the UK and Ireland and make these opportunities accessible to all.

It was great to see the level of interest in the room for NHP and to support the development of our regional market engagement plans in the UK and Ireland.

We look forward to continuing the conversation to open up supply chain opportunities and encourage businesses across all regions to get involved in the programme.

NHP Supply Chain Hub Gains Member Commitment and Momentum

Following the launch of the NHP Programme Supply Chain Hub in July, the Market Management team has received commitment from NHP, Trusts and Main Works Contractors delivering Wave 0 schemes (i.e. schemes that began construction before 2025) and Wave 1c schemes (i.e. the more developed Wave 1 schemes using existing procurement routes) to establish this collaborative forum. This includes an agreed Hub Terms of Reference and 6-weekly meeting cycle.

A series of in-depth one-to-one engagements were delivered over August with Hub Members (NHP, Trusts and respective Main Works Contractors) to agree data needs, reporting into NHP and value-adding analysis generated by the Hub. Engagement feedback

reaffirmed the Hub's opportunities to influence performance through enhanced critical supplier delivery visibility, to develop supply chain capabilities to increase capacity, proactively manage risk programmatically and capture learnings to inform continuous improvement within existing scheme delivery and the H2A Framework (once awarded).

Hub Member supply chain information received during September will be analysed by Market Management to identify key themes and areas of focus for deeper investigation to explore risks and opportunities that will enable 'best for programme' decisions.

We will keep you updated on the progress of this forum following the October 25 meetings.

If you have any queries about the NHP Supply Chain Hub please contact nhp.suppliers@nhs.net

Upcoming Events

UK Construction Week, NEC Birmingham, 1-2 October 2025

'Delivering the New Hospital Programme: Collaboration, Commitment and Construction on Time', Wednesday 1 October at 13:15PM - 13:45PM

Stephen Wells (Director of Design Delivery, Technical Services, NHP) will outline how effective stakeholder engagement, transparent communication, and disciplined programme management are critical to meeting delivery timelines. Learn how project teams are overcoming complex logistical and regulatory challenges to keep hospital construction on track and aligned with patient and clinical needs.

'Partnering for Health – Unlocking Opportunity in the New Hospital Programme', Thursday 2nd October at 13.45-14.15

Emma Whigham (Market Management Director, NHP) will outline how contractors can engage with NHP and play a vital role in delivering the next generation of healthcare facilities. This session will outline the innovative Hospital 2.0 Alliance—the new main works framework designed to foster collaboration and drive efficiency. Learn how your business can get involved, navigate the procurement process, and contribute to shaping the future of hospital construction through the power of partnership.

Website: [UKCW Birmingham 2025 Seminar Programme](#)

Finishes and Interiors Sector (FIS) Conference, London, 16 October 2025

Emily King (Industrialisation Lead, NHP) will be attending the FIS Conference. Further details TBC.

Website: [FIS Conference - 16 October, London - FIS](#)

Constructing Excellence South West - Cornwall Construction Summit, 16 October 2025

Emma Whigham (Market Management Director, NHP) will be attending the Cornwall Construction Summit. Further details TBC.

Website: [Home - Cornwall Construction Summit](#)

We're at IHEEM in October



Healthcare Estates Conference & Exhibition (IHEEM), Manchester Central, 21–22 October 2025

More than a dozen NHP and NHSE colleagues will be presenting at this year's IHEEM event.

Day 1 highlights from the NHP team include:

- A case study on the Cambridge Cancer Research Hospital's journey with NHP
- Dr Michael Weinbren (Consultant Clinical Microbiologist and Specialist Advisor to the NHP) on establishing the first water-free ITU in the UK
- Rebecca Dunkerley (Assistant Director Hospital Operations, NHP) on reimagining inpatient assessment and mobilisation spaces

Day 2 highlights include:

- A keynote panel on 'Strategic Health & Social Care Planning' featuring Natalie Forrest (Chief Operating Officer, NHP), Rick Lennard (Executive Commercial Director, NHP), Doug Baldock (Technical Director, NHP) and Matt Ward (Strategy Director, NHP)

- A Workforce 'Fireside Chat' with Eamonn Sullivan (National Clinical Director, NHP) and Elaine Turner (Deputy Director of Workforce, NHP) on Hospital 2.0 and NHS Staff Wellbeing
- 'The Digital Future of NHS Hospitals' panel with Eamonn Gorman (Head of Clinical Informatics, NHP), Ben Raybould (Digital Lead, NHP) and Kay Mulcahy (Associate Director of National Estates Operations (Hard & Soft FM), NHS Estates and Facilities)

We'll also have a major presence in the exhibition - team members will be available on our stand throughout the event.

Find full details at www.healthcare-estates.com

Don't miss seeing us there!

Past Events

Building Engineering Services Association Webinar, 31 July 2025

Emma Whigham (Market Management Director, NHP) and Dr Abbie Romano (Industrialisation Lead, NHP) spoke at a webinar hosted by the Building Engineering Services Association to provide an update on the NHP programme and our approach to industrialisation.

BESA have made a recording of this webinar available on their website.

You can access this here:

<https://watch.getcontrast.io/register/besa-new-hospital-programme-supply-chain-opportunities>

The Modular and Portable Building Association AGM, 28 August 2025

Emma Whigham (Market Management Director, NHP) and Emily King (Industrialisation Lead, NHP) spoke at The Modular and Portable Building Association AGM. This event was a fantastic opportunity to engage with MPBA members and encourage their involvement in shaping the future of hospital delivery.

ACE Building and Places Members Group Roundtable, 24 September 2025

Emma Whigham (Market Management Director, NHP) attended the Association for Consultancy and Engineering (ACE) Members Group meeting. In the session, the group

explored innovative approaches to project funding and investment models for the built environment and social infrastructure.

Engage With Us

View our supply chain resources

Find our NHP Supplier Guide and information on recent news and presentations from events at:

www.competefor.com/nhp

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To keep updated on the most recent news, articles and event information

www.linkedin.com/company/new-hospital-programme

CompeteFor

To access future NHP business opportunities, we recommend you register on CompeteFor

www.competefor.com

Register your interest

Register your interest in the programme and receiving updates by filling in our Survey

[New Hospital Programme - Supply Market Survey](#)

If you have any feedback on the Industry Bulletin or if there are any topics of interest for future bulletins, please contact our Market & Supply Chain Team at nhp.suppliers@nhs.net